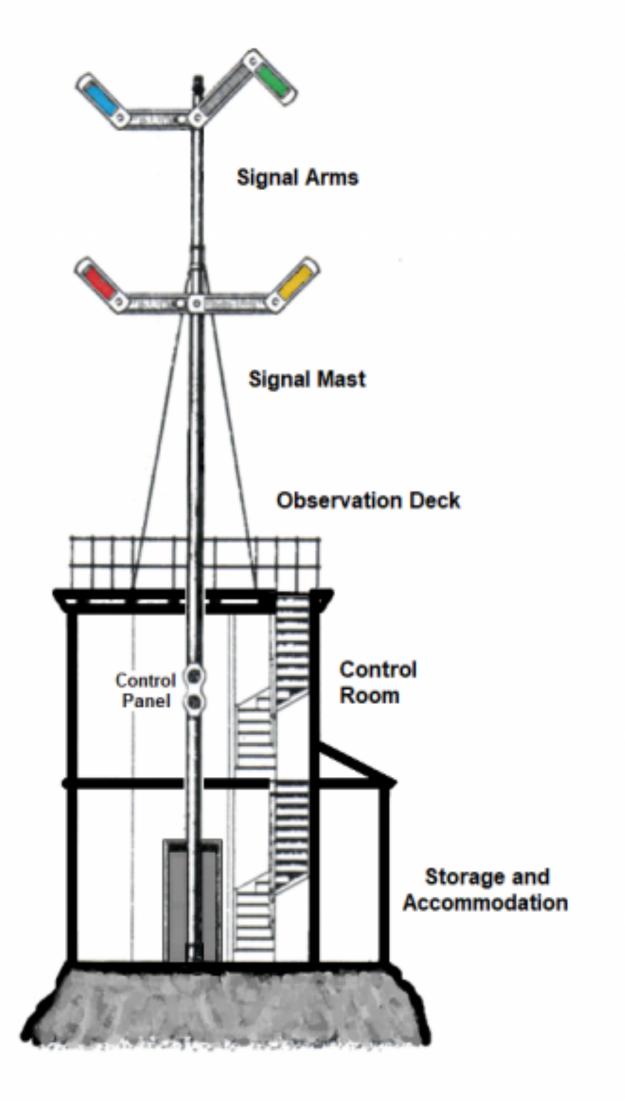


Evolution of telco market and trends



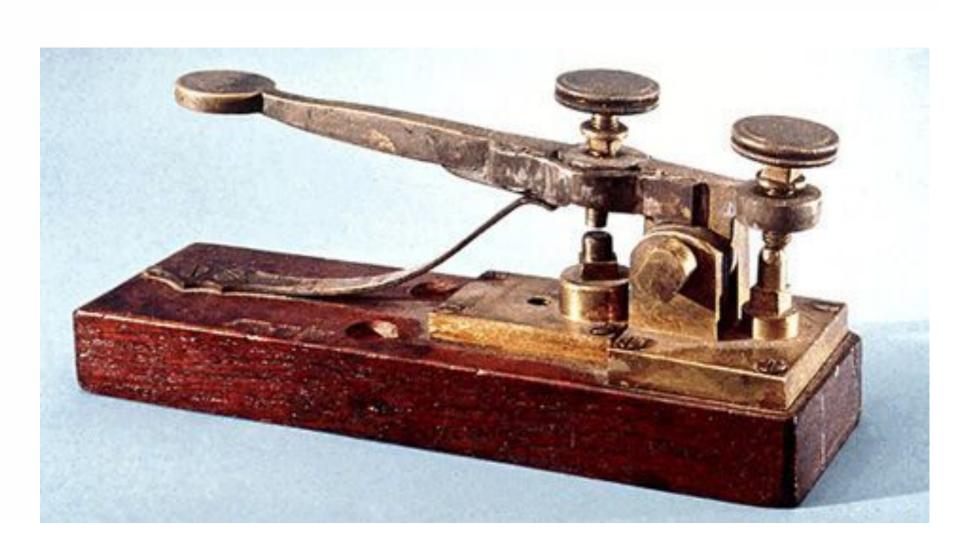






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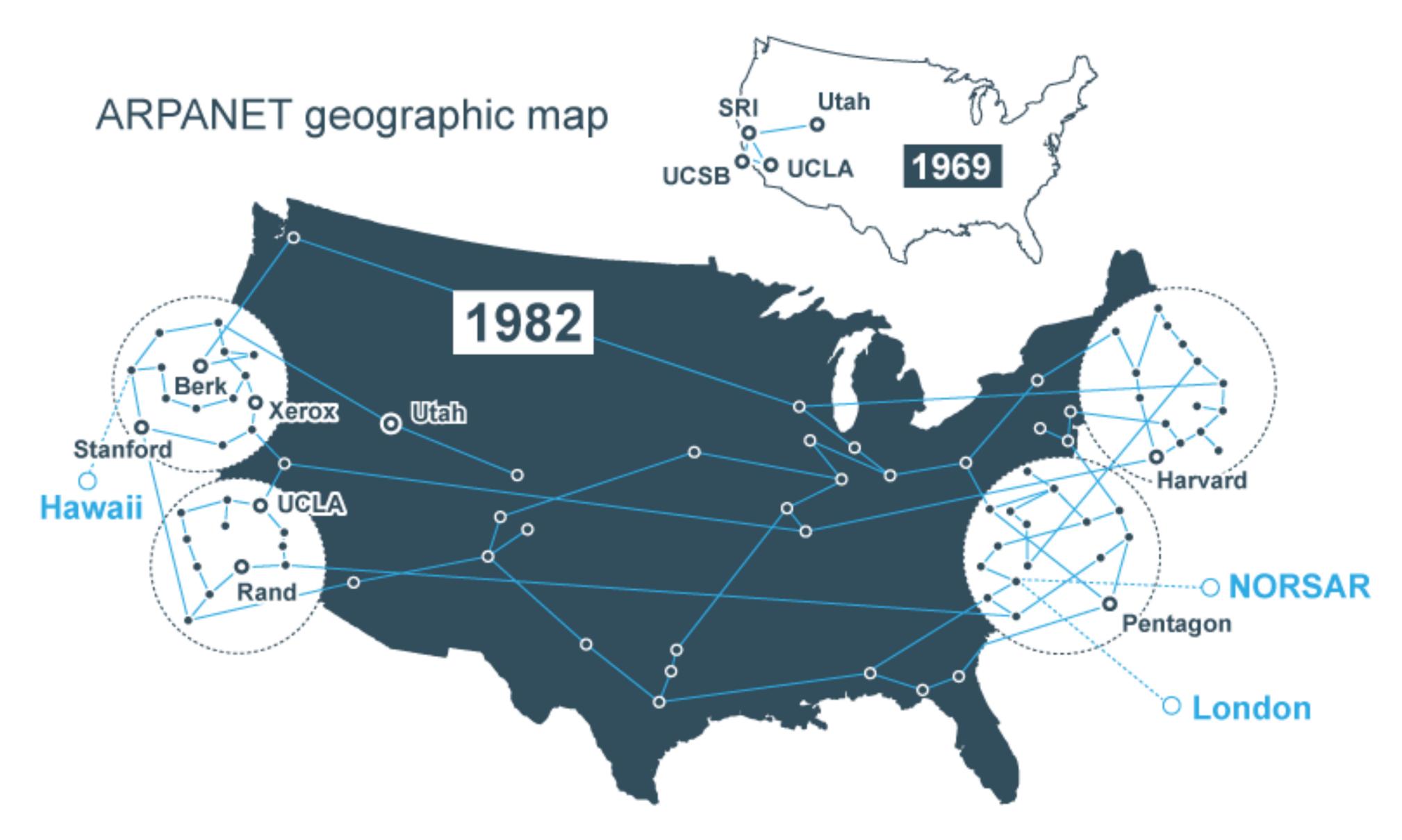




- Radio
- Television
- Geosynchronous satellite
- Computers
- Mobile phones









Nature of telecom markets

Post, Telegraph, Telephone



- State-owned postal services
- Telegraph; Cross-border cables
- Telephone
- Modern day PTT companies and splitting into two entities

Liberalisation



- Role of the EU Commission
- Competition of ISPs
- Different approaches to liberalisation across Europe



Natural monopolies?



Market characteristics



- Increased competition (MVNOs and OTTs)
- Change in consumer behaviours and preferences (mobile data as a key driver of growth)
- Growing demand for high-speed internet
- Changes in regulatory environment (customer focused)

Telecom responses



 Restructuring of telecom companies (divestitures like spin-offs and carved-outs, outsourcing, mergers and acquisitions)

Convergence and vertical integration

Market consolidation

Consolidation



Is there a magic number of mobile providers?

EU Digital Single Market - to the benefit of whom?

"Fair share" battle



- Who gets to define what's "fair"?
- OTTs vs Telecoms
- EU push for closing the digital gap; signing Declaration on Digital Rights and Principles for the Digital Decade
- Consultations still open

Calls for re-nationalisation



• Turkey, Hungary, Italy, Canada



Questions

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